

APPENDIX 1

Each of the areas in the WBSF programme have been individually risk assessed, including financial risk and mitigating actions 'controls' identified for each.

The National Indicators within the programme are:

- NI 8 – Adult participation in sport (2007 – 2010 stretch target)
- NI 39 – Alcohol harm-related hospital admission rates
- NI 21 – Mortality rate from all circulatory diseases at ages under 75
- NI 123 – 16+ smoking prevalence
- NI 125 – Achieving independence for older people through rehabilitation/intermediate care – delayed until October 2008
- NI 135 – Carers receiving needs assessment or review and a specific carer's
• Service, or advice and information
- NI 141 – Number of vulnerable people achieving independent living
- NI 149 – Adults in secondary mental health services in settled accommodation – delayed until 2009

Charlotte Law and Margaret Allen met to address the overall financial risk to the programme and identify further, overarching 'controls' for the programme, and focussed on:

Non-delivery of outcomes; allocation of resources, commissioning, spend, linkages to other theme boards/cross cutting work not identified

A rating was given to this part of the programme indicating overall:

Inherent risk		Residual risk	
Impact	likelihood	Impact	likelihood
9	8	4	2
Total:	72	Total:	8

The ratings for Inherent Risk took into account the controls already identified within the programme risk register. However, additional 'further action' was identified as necessary to reduce the Residual Risk to the level above.

These additional actions were:

1. Each service or project linked to the relevant LAA indicator(s) needs to be 'tracked' directly through to ABG budget and this should be identified across all documentation (including the risk register).
2. 'Outcomes not delivered' need to be measurable, in order that 'controls' to mitigate can be measured as effective
3. Each sub group of the WBPB needs to identify and put in place SMART objectives for the services and projects that fall under the sub

group work programme. The sub groups should establish a way in which to monitor how performance of services against the SMART objectives can be effectively monitored.

The process to ensure effective delivery and monitoring of provisions would follow the 'cycle' - 1 – 2 – 3 – 2 (above)

4. This would allow subgroups to focus on making controls work and identify, and follow through on any further actions required.

If this process is followed the residual likelihood of financial risk to the programme should reduce over time to the level indicated above.

Additionally, the commissioning & performance sub group of the WBPB could provide 2 elements of support to the programme:

To ensure clear, working arrangements that support strategic commissioning for the programme: including current services and projects (within strategic fit, and fitness for purpose etc), and to identify new opportunities for the programme for future strategic commissioning of services.

To provide a 'default' position for outcome-focussed sub groups in relation to the performance management of services and projects and to oversee the overall financial health of the programme.